

**POLICY & RESOURCES COMMITTEE
FINAL OUTTURN FOR 2016/17**

Cost Centre/Service	Final Adjusted Estimate A £	Actual Outturn for Year			Carry Forwards C £	Variance (-Adverse / Favourable) A-B-C £
		Expenditure £	Income £	Net B £		
Appropriation Account	855,070	815,650		815,650		39,420
Contingency	343,060	0	-125,000	-125,000	468,060	0
Non Service Related Government Grants	-4,979,660	-196,574	-5,112,541	-5,309,115	333,775	-4,320
Pensions Fund Appropriation	0	-23,000		-23,000		23,000
Unapportionable Central Overheads	186,370	239,656		239,656		-53,286
Balances, Pensions & Appropriations	-3,595,160	835,732	-5,237,541	-4,401,809	801,835	4,814
Business Support & Enterprise	19,100	6,315		6,315		12,785
Business Terrace	84,540	153,450	-64,651	88,799		-4,259
Town Centre Management Sponsorship	15,000	15,000		15,000		0
Business Support	118,640	174,765	-64,651	110,114	0	8,526
Council Tax Benefits	0	-26,624		-26,624		26,624
Council Tax Benefits Administration	-163,800		-163,794	-163,794		-6
Council Tax Collection	-245,900	144,005	-437,753	-293,748		47,848
Council Tax Requirement	0		-15,858	-15,858		15,858
Elections	86,450	232,474	-141,083	91,390		-4,940
External Interest Payable	150,820	150,822		150,822		-2
Facilities & Corporate Support Section	462,830	426,275	-2,239	424,036		38,794
Interest & Investment Income	-270,000	102	-186,387	-186,285		-83,715
NNDR Collection	-154,230	92,202	-266,430	-174,228		19,998
Registration Of Electors	124,730	108,116	-40,617	67,499	61,860	-4,629
Central Services to the Public	-9,100	1,127,372	-1,254,161	-126,789	61,860	55,829
Archbishops Palace	-99,230	54,811	-142,049	-87,238		-11,992
Chillington House	-35,430	11,153	-15,941	-4,788		-30,642
Granada House - Commercial	-61,900	6,397	-63,962	-57,565		-4,335
Granada House - Residential	-40,400	700	-43,333	-42,633		2,233
Industrial Starter Units	-19,480	25,120	-48,392	-23,271		3,791
Palace Gatehouse	-9,710	6,793	-10,000	-3,207		-6,503
Parks Dwellings	-9,420	44,938	-61,651	-16,713		7,293
Parkwood Equilibrium Units	-38,930	26,146	-96,403	-70,257		31,327
Parkwood Industrial Estate	-307,340	3,740	-367,501	-363,761		56,421
Phoenix Park Units	-217,910	9,967	-224,939	-214,972		-2,938
Sundry Corporate Properties	-93,150	110,172	-127,930	-17,758		-75,392
Commercial Investments	-932,900	299,936	-1,202,100	-902,163	0	-30,737
Corporate Management	140,880	185,878	-2,023	183,855		-42,975
Corporate Projects	42,840	45,630		45,630		-2,790
Performance & Development	14,800	13,951	-10,483	3,468		11,332
Press & Public Relations	40,050	41,116		41,116		-1,066
Corporate Management	238,570	286,575	-12,506	274,069	0	-35,499
Accountancy Section	687,870	674,932	-6,623	668,309		19,561
Chief Executive	173,940	175,812		175,812		-1,872
Commercial Projects Manager	58,990	60,851	-22,331	38,520		20,470
Communications Section	134,830	149,356	-26,252	123,104		11,726
Customer Services Section	699,200	721,814	-32,783	689,031		10,169
Democratic and Administration Services Manage	44,830	11,062		11,062		33,768
Democratic Services Section	144,490	130,491		130,491		13,999
Director of Finance & Business Improvement	143,250	136,955		136,955		6,295
Director of Regeneration & Place	143,120	135,793		135,793		7,327
Economic Development Section	259,080	265,411		265,411		-6,331
Executive Support	165,510	148,610		148,610		16,900
Head of Commissioning and Business Improvement	85,890	142,342	-184,371	-42,029	129,710	-1,791
Head of Economic and Commercial Development	103,900	103,199		103,199		701
Head of Finance and Resources	103,790	56,798		56,798		46,992
Head of Policy and Communications	110,240	111,188		111,188		-948
Improvement Section	256,580	244,623	-5,964	238,660		17,920
Mayoral & Civic Services Section	111,420	109,371		109,371		2,049
Policy & Information	233,140	216,282		216,282		16,858
Procurement Section	75,860	119,032	-8,051	110,981		-35,121
Property & Procurement Manager	87,670	83,059		83,059		4,611
Property & Projects Section	272,520	193,608		193,608		78,912
Registration Services Section	142,100	156,056	-16,500	139,556		2,544
Corporate Support Services	4,238,220	4,146,646	-302,875	3,843,771	129,710	264,739
Civic Occasions	34,810	41,531	-2,707	38,824		-4,014
Members Allowances	362,540	345,935		345,935		16,605
Members Facilities	60,090	32,460	-13,268	19,192		40,898
Subscriptions	18,100	10,450		10,450		7,650
Democratic Representation	475,540	430,376	-15,975	414,401	0	61,139
Economic Dev - Promotion & Marketing	49,510	68,567	-28,665	39,902		9,608
Economic Dev Government Initiatives	1,400	0		0		1,400
Economic Development	50,910	68,567	-28,665	39,902	0	11,008
Economic Research	9,350	0		0		9,350
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Emergency Centre	29,080	18,914		18,914		10,166
Emergency Planning	29,080	18,914	0	18,914	0	10,166
Housing Benefits Administration	-475,700	2	-466,734	-466,732		-8,968
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Medway Conservancy	111,050	108,870		108,870		2,180
Levies	111,050	108,870	0	108,870	0	2,180
Maidstone House	1,141,660	1,228,517	-42,421	1,186,096		-44,436
South Maidstone Depot	129,820	149,935	-939	148,996		-19,176
The Gateway King Street	143,850	298,079	-131,060	167,019		-23,169
Town Hall	89,120	79,038	-1,330	77,708		11,412
Office Accommodation	1,504,450	1,755,568	-175,749	1,579,819	0	-75,369
Parish Precepts	1,497,230	1,498,683		1,498,683		-1,453

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		£	£	£		
Parish Precepts	1,497,230	1,498,683	0	1,498,683	0	-1,453
Discretionary Housing Payments	1,000	213,044	-217,767	-4,723		5,723
Non HRA Rent Rebates	-5,000	652,951	-652,748	203		-5,203
Rent Allowances	-203,330	45,322,581	-45,561,978	-239,396		36,066
Rent Rebates	-207,330	46,188,577	-46,432,493	-243,916	0	36,586
Salary Slippage	-416,500	0	0	0		-416,500
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Benefits Section	456,840	511,668	-62,550	449,118		7,722
Central Telephones	60,200	58,688		58,688		1,512
Director of Mid Kent Services	49,860	83,649	-46,110	37,539		12,321
Fraud & Visiting Partnership Section	18,950	197,910	-188,735	9,175	17,190	-7,415
GIS Section	114,110	177,318	-64,700	112,618		1,492
Head of Human Resources	92,670	130,354	-55,442	74,913		17,757
Human Resources	199,370	302,429	-114,755	187,674		11,696
I.T. Operational Services	320,840	296,319		296,319		24,521
Learning & Development	121,110	137,718	-36,338	101,381		19,729
Legal Services Section	518,650	552,736	-141,803	410,933		107,717
Mid Kent ICT Services	788,680	1,619,762	-862,912	756,851		31,829
Mid Kent Improvement Partnership	0	120,655	-120,600	55		-55
Mid Kent Internal Audit Section	235,680	669,646	-433,304	236,343		-663
Pay & Information	141,870	195,698	-62,262	133,436		8,434
Revenues & Benefits Business Support	146,090	287,822	-132,627	155,195		-9,105
Revenues & Benefits Manager	236,700	152,819	0	152,819		83,881
Revenues Section	419,410	539,309	-109,537	429,772		-10,362
Shared Services	3,921,030	6,034,503	-2,431,674	3,602,829	17,190	301,011
Debt Recovery Service	-36,860	317,876	-370,848	-52,972		16,112
Debt Recovery Service - Set up Costs	0	47,719	-31,161	16,557		-16,557
Internal Printing	-85,240	49,684	-64,695	-15,011		-70,229
Mid Kent ICT Software	174,520	506,272	-336,797	169,475		5,045
Youth Development Programme	50,430	31,780	-14,148	17,632		32,798
Trading Accounts	102,850	953,331	-817,649	135,682	0	-32,832
	6,660,230	63,928,418	-58,442,772	5,485,647	1,010,595	163,988