

Heritage, Culture & Leisure Committee
APPENDIX 1 - Third Quarter Budget Monitoring - Full Summary to December 2017

| Cost Centre | Budget for Year | Budget to December | Actual | Variance | Forecast | Year End Variance | Explanation |
|---------------------------------------|-----------------|--------------------|-----------|----------|------------|-------------------|---|
| Cultural Development Arts | £20,670 | £16,878 | £15,688 | £1,189 | £20,670 | £0 | |
| Museum | £1,494,160 | £661,933 | £666,053 | -£4,120 | £1,494,160 | £0 | |
| Carriage Museum | £79,970 | £44,603 | £43,530 | £1,072 | £79,970 | £0 | |
| Museum-Grant Funded Activities | £89,720 | £73,093 | £57,602 | £15,491 | £89,720 | £0 | |
| Museum Cafe | -£790 | £925 | £9,505 | -£8,579 | -£790 | £0 | |
| Hazlitt Arts Centre | £377,630 | £222,205 | £217,100 | £5,105 | £377,630 | £0 | |
| Festivals and Events | £28,950 | £31,148 | £16,639 | £14,509 | £28,950 | £0 | |
| Lettable Halls | £15,440 | £5,393 | £1,849 | £3,544 | £15,440 | £0 | |
| Community Halls | £201,270 | £45,526 | £40,111 | £5,415 | £201,270 | £0 | |
| Cultural Development Sports | £100 | £75 | £75 | £0 | £100 | £0 | |
| Leisure Centre | £435,370 | £317,723 | £339,442 | -£21,719 | £465,370 | -£30,000 | The budget includes utility costs savings from installation of solar panels that have not yet been realised. It is hoped that this issue will be resolved for 2018/19. |
| Cobtree Golf Course | -£29,320 | -£108,165 | -£113,036 | £4,871 | -£29,320 | £0 | |
| Parks & Open Spaces | £1,430,350 | £968,363 | £869,912 | £98,452 | £1,340,350 | £90,000 | Following a restructure this budget area now includes the grounds maintenance team. The variance is a combination of staff vacancies, an underspend on running costs and additional income above the budget. |
| Playground Maintenance & Improvements | £430,190 | £129,968 | £80,997 | £48,971 | £391,190 | £39,000 | This variance is a consequence of reduced maintenance costs following the recent programme of play area capital works. |
| Parks Pavilions | £51,070 | £27,613 | £26,127 | £1,486 | £51,070 | £0 | |
| Mote Park | £331,330 | £232,018 | £254,408 | -£22,390 | £331,330 | £0 | |
| Mote Park Cafe | £78,670 | £31,408 | £34,101 | -£2,694 | £78,670 | £0 | |
| Allotments | £13,180 | £12,645 | £1,605 | £11,040 | £13,180 | £0 | |
| Tourism | £119,580 | £91,885 | £95,427 | -£3,542 | £119,580 | £0 | |
| Museum Shop | £54,030 | £40,418 | £48,064 | -£7,647 | £54,030 | £0 | |
| Leisure Services Other Activities | £36,400 | £35,653 | £30,219 | £5,434 | £36,400 | £0 | |
| Cemetery | £176,480 | £147,005 | £108,537 | £38,468 | £176,480 | £0 | Income is currently ahead of budget, but the current surplus income is earmarked to fund the refurbishment of the toilets at the crematorium and to undertake some other minor works, so it is anticipated that the service will be on budget by the end of the financial year. |
| National Assistance Act | £840 | £630 | -£1,338 | £1,968 | £840 | £0 | |
| Crematorium | -£421,590 | -£307,852 | -£304,724 | -£3,127 | -£421,590 | £0 | |
| Maintenance of Closed Churchyards | £3,830 | £2,873 | £2,997 | -£125 | £3,830 | £0 | |

| Cost Centre | Budget for Year | Budget to December | Actual | Variance | Forecast | Year End Variance | Explanation |
|------------------------------|-------------------|--------------------|-------------------|-----------------|-------------------|-------------------|---|
| Market | £7,380 | -£27,761 | -£8,766 | -£18,995 | £58,380 | -£51,000 | The adverse variance has arisen from unachieved income in this area, with the most notable shortfall arising from the Tuesday market. This is a continuation of the trend observed in previous years and nationally, which indicates this to be a declining sector. Officers are looking at alternative revenue generating opportunities. The other contributor to the increased adverse variance is the service charge for 2017-18 which has increased by 25%. |
| Leisure Services Section | £580 | £710 | £14,736 | -£14,026 | £580 | £0 | |
| Cultural Services Section | £40 | -£2,970 | -£28,371 | £25,401 | £40 | £0 | |
| Visitor Economy Section | £20 | £15 | £1,687 | -£1,672 | £20 | £0 | |
| Bereavement Services Section | £0 | £250 | -£8,167 | £8,417 | £0 | £0 | |
| Market Section | -£650 | -£788 | -£1,627 | £840 | -£650 | £0 | |
| | £5,024,900 | £2,693,416 | £2,510,381 | £183,035 | £4,976,900 | £48,000 | |